

Consolidated Financial Results for the Fiscal Year Ended December 31, 2008

(January 1, 2008 through December 31, 2008)

February 12, 2009

This document has been translated from the Japanese original, *Kessan Tanshin* (Flash Report), for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Company name:

Yamaha Motor Co., Ltd.

Stock listing:

Tokyo Stock Exchange First Section

Code number:

7272

URL:

<http://www.yamaha-motor.co.jp/global/ir/index.html>

Representative:

Takashi Kajikawa, President, Chief Executive Officer and Representative Director

Contact:

Kozo Shinozaki, General Manager, Finance & Accounting Division
Phone: +81-538-32-1103

Date of the Ordinary General Meeting of Shareholders (scheduled):

March 25, 2009

Beginning of payment of year-end dividend (scheduled):

March 26, 2009

Filing of securities report (scheduled):

March 26, 2009

1. Consolidated Financial Results for the Fiscal Year Ended December 31, 2008

(January 1, 2008 through December 31, 2008)

(1) Consolidated operating results

* % represents growth results. () represents negative figures.

| | Net sales | | Operating income | | Ordinary income | | Net income | |
|--|------------------|--------------|------------------|---------------|-----------------|---------------|-----------------|---------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Fiscal year ended December 31, 2008 | 1,603,881 | (8.7) | 48,382 | (61.9) | 58,872 | (58.0) | 1,851 | (97.4) |
| Fiscal year ended December 31, 2007 | 1,756,707 | 11.0 | 126,998 | 2.8 | 140,338 | 11.9 | 71,222 | (7.8) |

| | Net income per share basic | Net income per share diluted | Net income to shareholders' equity | Ordinary income to total assets | Operating income to net sales |
|--|----------------------------|------------------------------|------------------------------------|---------------------------------|-------------------------------|
| | Yen | Yen | % | % | % |
| Fiscal year ended December 31, 2008 | 6.47 | 6.47 | 0.4 | 4.9 | 3.0 |
| Fiscal year ended December 31, 2007 | 248.81 | 248.73 | 14.2 | 11.8 | 7.2 |

Reference: Equity in earnings of affiliates

Fiscal year ended December 31, 2008: ¥2,358 million

Fiscal year ended December 31, 2007: ¥2,669 million

(2) Consolidated financial position

| | Total assets | Net assets | Shareholders' equity ratio | Net assets per share |
|--|------------------|-----------------|----------------------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| Fiscal year ended December 31, 2008 | 1,163,173 | 428,483 | 33.9 | 1,377.81 |
| Fiscal year ended December 31, 2007 | 1,258,430 | 569,221 | 42.1 | 1,851.81 |

Reference: Shareholders' equity

Fiscal year ended December 31, 2008: ¥394,568 million

Fiscal year ended December 31, 2007: ¥530,223 million

(3) Consolidated cash flows

| | From operating activities | From investing activities | From financing activities | Cash and cash equivalents at end of the period |
|--|---------------------------|---------------------------|---------------------------|--|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| Fiscal year ended December 31, 2008 | (6,446) | (99,543) | 163,179 | 134,364 |
| Fiscal year ended December 31, 2007 | 122,730 | (105,807) | 11,166 | 102,079 |

2. Cash Dividends

| Record date | Cash dividends per share | | | | | Total amount of cash dividends (Annual) | Payout ratio (Consolidated) | Ratio of total amount of dividends to net assets (Consolidated) |
|---|--------------------------|-----------------------|----------------------|----------|--------|---|-----------------------------|---|
| | End of first quarter | End of second quarter | End of third quarter | Year-end | Annual | | | |
| Fiscal year ended December 31, 2007 | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| | | 20.50 | | 20.50 | 41.00 | 11,740 | 16.5 | 2.3 |
| Fiscal year ended December 31, 2008 | | 20.50 | | 5.00 | 25.50 | 7,302 | 394.3 | 1.6 |
| Fiscal year ending December 31, 2009 (forecast) | | | | | | | | |

Note: Cash dividends per share of common stock for the fiscal year ending December 31, 2009 have not been determined.

3. Forecast Consolidated Financial Results for the Fiscal Year Ending December 31, 2009

(January 1, 2009 through December 31, 2009)

* % represents growth results. () represents negative figures.

| | Net sales | | Operating income | | Ordinary income | | Net income | | Net income per share |
|--------------------------------------|-----------------|--------|------------------|---|-----------------|---|-----------------|---|----------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| First half-year ending June 30, 2009 | 610,000 | (29.8) | (30,000) | | (31,500) | | (35,000) | | (122.22) |
| Fiscal year ending December 31, 2009 | 1,250,000 | (22.1) | (30,000) | | (29,000) | | (42,000) | | (146.66) |

4. Other Information

(1) Changes in significant subsidiaries during the period (Changes in specified subsidiaries resulting from changes in scope of consolidation): None

(2) Changes in principles, procedures, presentation methods and other items for the consolidated financial statements for the fiscal year (Changes in notes to consolidated financial statements for the fiscal year)

Changes arising from revision of accounting principles: None

Changes arising from other factors: None

(3) Number of shares outstanding (Common stock)

Number of shares outstanding at the end of the period, including treasury stock:

Fiscal year ended December 31, 2008: 286,507,784 shares

Fiscal year ended December 31, 2007: 286,457,784 shares

Number of treasury stocks at the end of the period:

Fiscal year ended December 31, 2008: 134,458 shares

Fiscal year ended December 31, 2007: 129,915 shares

Note: Please refer to "Per share information" on page 29 for the number of shares used to compute net income per share.

Notice regarding forward-looking statements

- (1) Forward-looking statements including the forecast for the fiscal year ending December 31, 2009 presented in this document are based on the Company's assumptions and beliefs in light of the information currently available, and may differ significantly from actual financial results, due to various risks, uncertainties and other factors, including changes in business conditions surrounding the Yamaha Motor Group, changing consumer preferences, and currency exchange rate fluctuations.

For details on potential risks, uncertainties and other factors affecting the Company's operations, please see the Securities Report (filed on March 28, 2008).

Please refer to the "Forecast for the fiscal year ending December 31, 2009" in sub-section (1), "Analysis of operating performance," of the "Operating Performance" section on pages 7 to 8 for forward-looking statements.

- (2) The Company recognizes that its current business conditions are extremely harsh. Therefore, at this point in time, it may not disclose the forecast cash dividends for the fiscal year ending December 31, 2009 (fiscal 2009). Based on projected financial performance for foreseeable future, the Company plans to announce its cash dividends for fiscal 2009 when it discloses together with the consolidated business results for the second quarter of fiscal 2009.

1. Operating Performance

(Sales breakdown by business and market)

Amounts less than one million yen are omitted.

| | Amount: millions of yen | | | Volume: thousand units | | |
|-------------------------|--|-----------|-------|--|-----------|-------|
| | Fiscal year ended December 31, 2007 (January 1 - December 31, 2007) | | | Fiscal year ended December 31, 2008 (January 1 - December 31, 2008) | | |
| | Volume | Amount | % | Volume | Amount | % |
| Net sales: | | | | | | |
| Japan | | 181,586 | 10.3 | | 170,208 | 10.6 |
| Overseas: | | | | | | |
| North America | | 474,987 | 27.0 | | 347,977 | 21.7 |
| Europe | | 377,500 | 21.5 | | 312,877 | 19.5 |
| Asia | | 502,941 | 28.6 | | 549,223 | 34.2 |
| Other areas | | 219,690 | 12.6 | | 223,594 | 14.0 |
| Sub-total | | 1,575,120 | 89.7 | | 1,433,672 | 89.4 |
| Total | | 1,756,707 | 100.0 | | 1,603,881 | 100.0 |
| Motorcycles: | | | | | | |
| Japan | 163 | 46,447 | 4.4 | 122 | 43,423 | 4.2 |
| Overseas: | | | | | | |
| North America | 197 | 139,254 | 13.2 | 167 | 107,123 | 10.4 |
| Europe | 410 | 256,462 | 24.3 | 366 | 215,012 | 20.9 |
| Asia | 3,770 | 470,012 | 44.5 | 4,717 | 520,143 | 50.6 |
| Other areas | 457 | 144,034 | 13.6 | 493 | 143,105 | 13.9 |
| Sub-total | 4,834 | 1,009,764 | 95.6 | 5,742 | 985,386 | 95.8 |
| Total | 4,997 | 1,056,212 | 60.1 | 5,865 | 1,028,809 | 64.1 |
| Marine products: | | | | | | |
| Japan | | 29,494 | 10.2 | | 30,971 | 13.0 |
| Overseas: | | | | | | |
| North America | | 145,565 | 50.2 | | 98,706 | 41.3 |
| Europe | | 62,576 | 21.6 | | 54,100 | 22.7 |
| Asia | | 8,749 | 3.0 | | 9,262 | 3.9 |
| Other areas | | 43,481 | 15.0 | | 45,773 | 19.1 |
| Sub-total | | 260,373 | 89.8 | | 207,843 | 87.0 |
| Total | | 289,867 | 16.5 | | 238,814 | 14.9 |
| Power products: | | | | | | |
| Japan | | 14,276 | 5.4 | | 10,011 | 4.7 |
| Overseas: | | | | | | |
| North America | | 187,872 | 70.7 | | 141,027 | 66.1 |
| Europe | | 37,073 | 14.0 | | 32,039 | 15.0 |
| Asia | | 5,093 | 1.9 | | 6,120 | 2.9 |
| Other areas | | 21,289 | 8.0 | | 24,060 | 11.3 |
| Sub-total | | 251,329 | 94.6 | | 203,248 | 95.3 |
| Total | | 265,606 | 15.1 | | 213,259 | 13.3 |
| Other products: | | | | | | |
| Japan | | 91,367 | 63.0 | | 85,802 | 69.8 |
| Overseas: | | | | | | |
| North America | | 2,296 | 1.6 | | 1,120 | 0.9 |
| Europe | | 21,387 | 14.7 | | 11,724 | 9.5 |
| Asia | | 19,085 | 13.2 | | 13,695 | 11.1 |
| Other areas | | 10,884 | 7.5 | | 10,654 | 8.7 |
| Sub-total | | 53,653 | 37.0 | | 37,195 | 30.2 |
| Total | | 145,021 | 8.3 | | 122,997 | 7.7 |

(1) Analysis of operating performance

The world economy during the fiscal year ended December 31, 2008 (fiscal 2008) experienced a dramatic downturn. The prices of crude oil and raw materials rose sharply in the beginning of the year, and the financial crisis triggered by the subprime debacle in the United States swept over the world in the latter half of the year, seriously impacting the economy. Against this backdrop, demand for products in all business segments of the Yamaha Motor Group has decreased remarkably since last November — particularly in Europe, the United States and Latin America — thus significantly reducing sales during the period.

Consolidated net sales for fiscal 2008 fell 8.7% from the previous year, to ¥1,603.9 billion, due to a sharp decline in demand and the negative impact on sales of the stronger yen against major currencies. In Japan, demand for motorcycles and other products decreased, reducing domestic sales by 6.3%, to ¥170.2 billion. Overseas, sales in Asia (excluding Japan) increased, while sales in Europe and the United States fell from the previous year. In total, overseas sales declined 9.0%, to ¥1,433.7 billion.

From the manufacturing perspective, the number of motorcycle units produced in Japan during the fiscal year decreased significantly from the previous year, reflecting reduced demand in Europe and the United States. However, motorcycle units produced by subsidiaries in Indonesia, Thailand and Brazil increased. In the marine product segment, the number of medium and large outboard motor units produced in Japan decreased, due to a decline in demand for exports to the United States, although the number of small models increased. In the power product segment, the number of all-terrain vehicles produced in Japan and by a subsidiary in the United States decreased, reflecting the shrinking demand in Europe and the United States.

Operating income fell 61.9% from the previous year, to ¥48.4 billion. This was attributable to reduced sales, decreased unit production, the stronger yen and rising raw material prices, which far exceeded the positive effects of factors such as decreased selling, general and administrative expenses and cost reduction.

Operating performance by segment

Business segment

[Motorcycles]

In Japan, sales decreased from the previous year, due mainly to significantly reduced demand in the Class-1 category (engine displacement of 50cc and under), although unit sales of Class-2 (51cc to 125cc) category models increased.

Sales in Europe and the United States also decreased, reflecting a sharp decline in demand since last November, in addition to the negative impact of the recession and inventory adjustments. Meanwhile in Asia (excluding Japan), sales rose, led by strong demand in Indonesia, Thailand, China and other countries. Sales also expanded in Latin America, particularly in Brazil. However, demand suddenly dropped in both Vietnam and Brazil beginning last November, reducing sales substantially in those countries.

As a result, total motorcycle sales decreased 2.6% from the previous year, to ¥1,028.8 billion, and operating income declined 46.7%, to ¥33.6 billion.

[Marine products]

In the United States, demand for boats remained stagnant, due to cutbacks in consumption on recreational or leisure activities amid the recession. Sales declines were most pronounced for medium and large outboard motors and personal watercraft.

Due to these declines, coupled with the negative impact of the stronger yen, marine product sales fell 17.6%, to ¥238.8 billion, and operating income dropped 78.5%, to ¥6.1 billion.

[Power products]

In the United States, demand for leisure-oriented power products — sport all-terrain vehicles and side-by-side vehicles — decreased, due mainly to the recession.

The decline in demand, coupled with the stronger yen, reduced power product sales by 19.7%, to ¥213.3 billion, while operating income plunged by 83.9%, to ¥3.6 billion.

[Other products]

Surface mounter sales fell from the previous year, reflecting the reduced demand in China, Taiwan and other Asian countries. Sales of automobile engines also decreased. Sales of electro-hybrid bicycles remained about the same as the previous year.

In total, sales in this segment declined 15.2%, to ¥123.0 billion, and operating income fell 62.1%, to ¥5.1 billion.

Geographical segment

[Japan]

Sales in Japan decreased 6.7% from the previous year, to ¥799.4 billion, reflecting reduced motorcycle exports to Europe and the United States, as well as decreased sales of all-terrain vehicles, surface mounters and automobile engines, all attributable to the fall in demand resulting from the recession. Meanwhile, the negative impact of significant production cutbacks for motorcycles, all-terrain vehicles, and medium and large outboard motors, coupled with the stronger yen during the period, caused an operating loss of ¥22.9 billion in this segment.

[North America]

In the United States, sales of motorcycles, outboard motors, all-terrain vehicles, and side-by-side vehicles fell, due to sluggish demand amid the recession. These declines and the negative impact of the stronger yen against the U.S. dollar combined to drive sales in North America down 23.3%, to ¥383.1 billion. Operating income fell 65.5%, to ¥6.5 billion.

[Europe]

Sales of motorcycles and outboard motors in Europe decreased from the previous year, due to sluggish demand amid the recession. These declines, coupled with the negative impact of the stronger yen against the euro, led sales in Europe 17.2% lower, to ¥307.8 billion. Operating income decreased 49.6%, to ¥10.5 billion.

[Asia]

Due to increased motorcycle unit sales in Indonesia, Thailand and other countries in the region, sales rose 10.9%, to ¥584.8 billion. However, operating income decreased 3.9%, to ¥35.3 billion, reflecting soaring raw material prices and the stronger yen.

[Other areas]

Sales in other areas rose 3.3%, to ¥171.2 billion, led by expanded motorcycle sales in Brazil. Operating income decreased 37.3%, to ¥12.2 billion, due mainly to soaring raw material prices and the stronger yen.

Sales amounts by geographical segment include intersegment sales.

Forecast for the fiscal year ending December 31, 2009

(January 1, 2009 through December 31, 2009)

Sales have been rapidly decreasing, reflecting a significant decline in demand since last November amid the worldwide recession. Furthermore, the yen continues to strengthen against major currencies. Thus, business conditions surrounding the Yamaha Motor Group are expected to remain extremely harsh.

In this environment, the relatively robust motorcycle demand in Asia (excluding Japan) and in Latin America has begun to turn downward. Therefore, demand for motorcycles, marine products and power products is projected to decrease in almost all regions. In the “other products” segment, demand for surface mounters is predicted to fall further.

In view of the significant decline in demand forecast in fiscal 2009, the Company will further reduce output at factories worldwide, in order to optimize inventory levels for the motorcycle, marine product and power product businesses. The curtailed production for inventory optimization, together with such factors as reduced demand and the stronger yen, are projected to have a significant negative impact on the Company’s profits in fiscal 2009. Against this backdrop, the Company will take countermeasures focusing on comprehensive, group-wide expense reductions, product price increases and emergency cost-cutting programs. With regard to investment, the Company plans to roll back these expenditures to levels appropriate to the shrinking business volume.

Based on these anticipated developments, the Company forecasts its consolidated and non-consolidated financial results for the fiscal year ending December 31, 2009 as shown in the table below.

The forecast is based on the assumption that one U.S. dollar and one Euro will equal ¥90 and ¥120, respectively.

() represents negative figures.

| | Consolidated | | Non-consolidated | |
|------------------|--------------------------------------|---|--------------------------------------|---|
| | Fiscal year ending December 31, 2009 | Change from the fiscal year ended December 31, 2008 | Fiscal year ending December 31, 2009 | Change from the fiscal year ended December 31, 2008 |
| | Billions of yen | % | Billions of yen | % |
| Net sales | 1,250.0 | -22.1 | 540.0 | -27.0 |
| Operating income | (30.0) | | (41.0) | |
| Ordinary income | (29.0) | | (29.0) | |
| Net income | (42.0) | | (20.0) | |

[Potential risks and uncertainties regarding the forecast for the fiscal year ending December 31, 2009]

The forecast for the fiscal year ending December 31, 2009 above is based on the Company's assumptions and beliefs in light of the information currently available, and may differ significantly from actual financial results. Please be advised that many risks and uncertainties can affect business performance, including:

- Changes in general economic conditions in Yamaha Motor's major markets, including shifting consumer preferences and market competition.
- Currency exchange rate fluctuations
- Changes in governments' currency exchange and foreign investment policies, tax systems, etc. worldwide.
- Dependence on suppliers for procurement of certain raw materials and parts
- Product liability
- Changes in environmental and other regulations
- Natural disasters such as the predicted "Tokai Earthquake"
- Internal corruption, leaks and similar damage involving customer information or other personal and/or confidential data.

For details on potential risks, uncertainties and other factors affecting the Company's operations, please see the 73rd Securities Report (submitted on March 28, 2008).

(2) Analysis of financial position

Overview of assets, liabilities and net assets

Total assets at the end of the fiscal year ended December 31, 2008 decreased ¥95.3 billion from the end of the previous year, to ¥1,163.2 billion, due mainly to a decrease in current assets, and impairment loss on investment securities resulting from fallen stock prices. Net assets fell by ¥140.7 billion, to ¥428.5 billion, reflecting a decline of ¥123.5 billion in translation adjustments, arising from the stronger yen against major currencies. As a result, the shareholders' equity ratio dropped 8.2 percentage points, to 33.9%.

Cash flows

Net cash used in operating activities during the fiscal year under review amounted to ¥6.4 billion. This was mainly attributable to income before income taxes and minority interests totaling ¥38.8 billion, which declined by ¥85.9 billion from the end of the previous year, and increases in inventories.

Net cash used in investing activities amounted to ¥99.5 billion, primarily for capital expenditures to expand manufacturing capacity in Asia (excluding Japan).

Consequent to these operating and investing activities, free cash flows during the fiscal year under review were a negative ¥106.0 billion.

Net cash provided by financing activities totaled ¥163.2 billion, which included borrowings used mainly for working capital.

As a result of the activities discussed above, interest-bearing debt at the end of the fiscal year under review increased ¥119.4 billion from the end of the previous year, to ¥349.2 billion, while cash and cash equivalents rose

¥32.3 billion, to ¥134.4 billion.

In order to increase liquidity on hand, the Yamaha Motor Group has made commitment line with financial institutions totaling U.S.\$300 million, which can be withdrawn in the Japanese yen, the U.S. dollar or the Euro.

(Reference) Trends in cash flow and related indexes

| | Fiscal year ended December 31, 2004 | Fiscal year ended December 31, 2005 | Fiscal year ended December 31, 2006 | Fiscal year ended December 31, 2007 | Fiscal year ended December 31, 2008 |
|---|---|---|---|---|---|
| Shareholders' equity ratio (%) | 38.3 | 40.1 | 41.7 | 42.1 | 33.9 |
| Shareholders' equity ratio at market value (%) | 56.4 | 91.8 | 94.8 | 61.5 | 22.9 |
| Ratio of interest-bearing debt to cash flows (%) | — | 232.3 | 207.3 | 187.2 | — |
| Interest coverage ratio (Times) | 10.2 | 13.4 | 13.2 | 14.6 | — |

Notes: The formulas for the indexes above are as follows:

- Shareholders' equity ratio: Shareholders' equity/total assets
- Shareholders' equity ratio at market value: Aggregate market value of corporate stock/total assets
- Ratio of interest-bearing debt to cash flows: Interest-bearing debt/net cash provided by operating activities.
- Interest coverage ratio: Net cash provided by operating activities/interest expenses

* Each index is calculated using consolidated financial figures.

* The aggregate market value of corporate stock is calculated by multiplying the closing stock price at the end of each period by the number of shares issued (excluding treasury stock) at the end of that period.

* Interest-bearing debt refers to all the debts in the Consolidated Balance Sheets that involve interest payment.

* Net cash provided by operating activities refers to net cash provided by operating activities detailed in the Consolidated Statements of Cash Flows.

* Interest expenses refer to the figure for the amount of interest paid in the Consolidated Statements of Cash Flows.

* The Company adopted an irregular nine-month accounting period for the fiscal year ended December 31, 2004, due to a change in the fiscal year-end from March 31 to December 31. Therefore, the ratio of interest-bearing debt to cash flows for the fiscal year ended December 31, 2004 is not listed.

* The interest coverage ratio for the fiscal year ended December 31, 2008 (fiscal 2008) is not listed, due to the negative status of cash flows from operating activities for fiscal 2008.

(3) Basic policy on profit distribution and cash dividends for the fiscal years ended December 31, 2008 and ending December 31, 2009

Recognizing that shareholders' interests represent one of Yamaha Motor's highest management priorities, the Company has been striving to meet shareholder expectations by working to maximize its corporate value through a diversity of business operations worldwide. The Company's policy centers on paying cash dividends based on a long-term perspective, reflecting its consolidated financial performance and other factors in a comprehensive manner, using the payout ratio as an indicator.

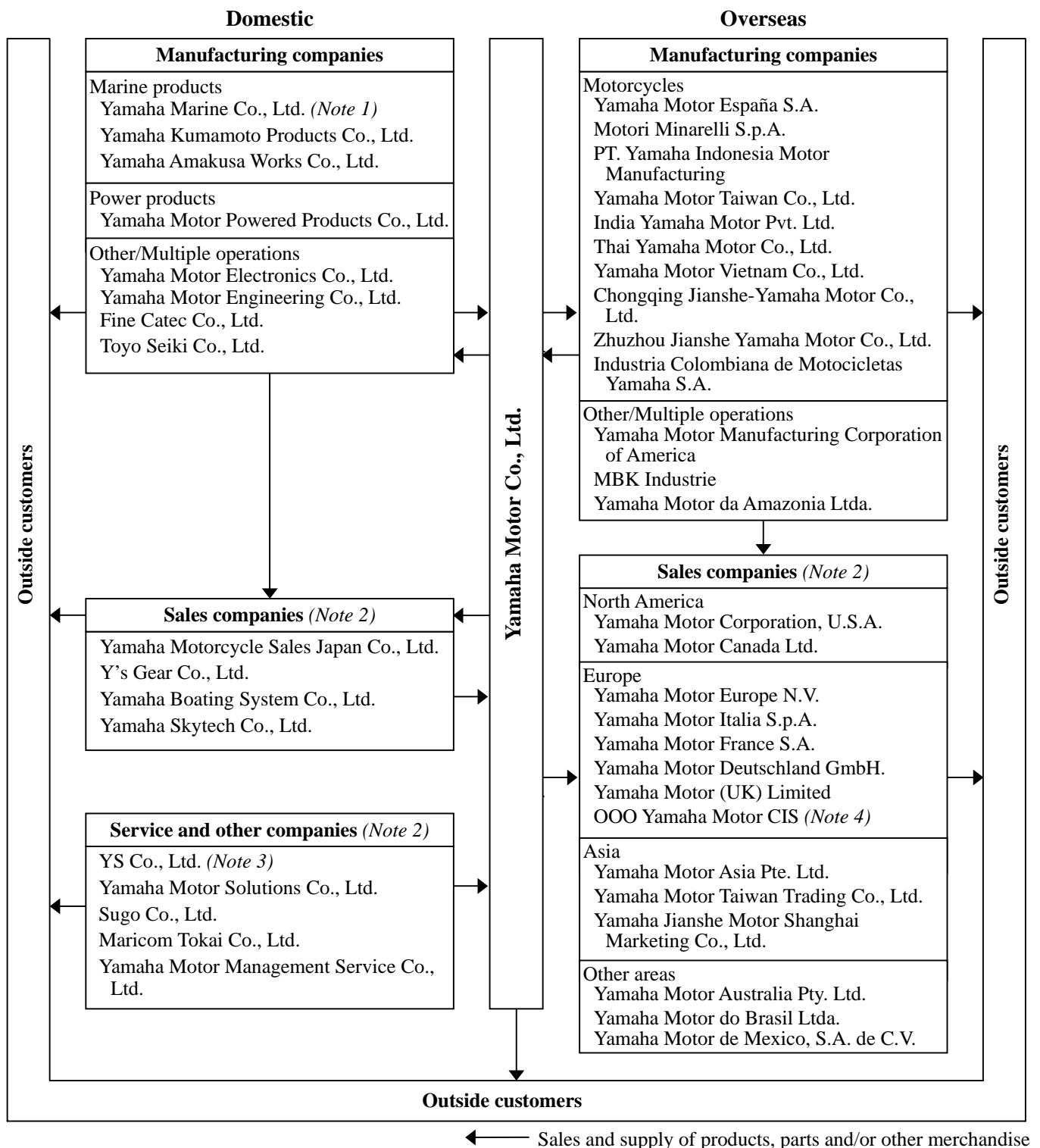
The Company recognizes that its current business conditions are extremely harsh. Therefore, it plans to decrease annual cash dividends per share for the fiscal year ended December 31, 2008 by ¥15.50, to ¥25.50, which includes an interim dividend per share of ¥20.50, paid in September 2008.

Based on projected financial performance for foreseeable future, the Company plans to announce its cash dividends for the fiscal year ending December 31, 2009 (fiscal 2009) when it discloses together with the consolidated business results for the second quarter of fiscal 2009.

2. Overview of Group Companies

Group structure and major group companies

The Yamaha Motor Group is comprised of Yamaha Motor Co., Ltd. (the “Company”) and its 154 associated companies (125 subsidiaries and 29 affiliates, as of December 31, 2008) in Japan and overseas. The Group is mainly engaged in the manufacture and sale of motorcycles, outboard motors, boats, personal watercraft, all-terrain vehicles, side-by-side vehicles, snowmobiles, automobile engines and surface mounters, as well as the management of leisure and recreation facilities. These business operations are divided into four segments — motorcycles, marine products, power products, and other products — based on similarities of product type and target market, among other characteristics. The positioning of the Company and major associated companies within the Group, as well as their respective business segment relationships, are as follows.



Notes:

1. The Company merged with Yamaha Marine Co. Ltd. as of January 1, 2009, with Yamaha Motor Co., Ltd. as the surviving company.
2. Sales, service and “other” companies are engaged in the marketing of products related to more than one business segment.
3. YS Co., Ltd. merged with E&S Co., Ltd., which is a subsidiary of the Company, as of January 1, 2009, and changed its name to Yamaha Motor Support & Service Co., Ltd.
4. The “OOO” in the company name means Limited Liability Company.

Changes in status of related companies (excluding insignificant companies)

Yamaha Motor Distribution B.V. — a sales company in Europe — was merged with Yamaha Motor Europe N.V. in the fiscal year ended December 31, 2008.

3. Management Policies

Basic management policies, medium- and long-term management strategies, and key priorities the Group must address

Business conditions surrounding the Yamaha Motor Group (the “Group”) are expected to remain extremely harsh, reflecting the unpredictable course of global economic recovery from the prolonged financial crisis, falling stock prices, the appreciation of the yen, and sluggish consumer spending.

In order to survive this severe recession, the Group will respond proactively, focusing on the key priorities discussed below.

In the short term, the Group will take comprehensive measures to substantially curtail capital expenditures and reduce expenses. In the more favorable business environment of recent years — with a weaker yen and robust economy — the Group aggressively strengthened its production system and product development capabilities, achieving continuous increases in net sales and profits. During that period, however, fixed expenses and other business expenditures increased significantly. Against this backdrop, the Group intends to change its policy, curtailing capital expenditures, and reducing selling, general and administrative expenses in the European and the U.S. markets, where demand recovery is not projected for the foreseeable future. Meanwhile, the drive to reduce expenses will be implemented across the entire Group.

The Group will also initiate short- and medium-term reforms, designed to transform its structure to become more profitable and meet the challenges of rapidly shrinking business volume. To this end, each business sector will focus on reducing operational costs, while the manufacturing, procurement and technology sectors will concentrate on both cost-cutting and comprehensive optimization toward developing competitive core technologies.

In the cost-cutting arena, the Group will improve business efficiency by integrating engine types and eliminating and/or consolidating model lineups, while reducing costs by eliminating and/or consolidating parts, and applying stricter cost standards. On the manufacturing front, the Group will improve the quality, delivery lead time and cost of products by procuring materials and parts across business sectors. The Group will also work to maximize efficiency in the production system by optimizing factory layout to make the best use of its human resources and facilities.

To create competitive core technologies, the Group will launch an engine development project across business sectors. The new engines will be designed to simultaneously reduce fuel consumption, emissions and price. This project will hone the Yamaha competitive edge in engine development, while meeting social demands for a more proactive response to environmental issues. Meanwhile, the Group will strengthen development of electric motor-powered devices and control technologies for electric vehicles, electro-hybrid bicycles and other hybrid vehicles.

In a move to boost profitability, the Group will enhance its sales capabilities, while shifting management resources from product development to structural reforms. As specific measures to maximize sales, the Group will focus on developing outstanding dealers in the U.S. markets; expanding sales networks and increasing customer contacts in the ASEAN and Latin American markets; and stimulating demand in emerging markets.

True to its customer-oriented approach and its belief in doing business honestly and sincerely, the Group is committed to emphasizing compliance in implementing these reforms, seeking to win greater trust from the customers and communities it serves.

4. Consolidated Financial Statements

(1) Consolidated Balance Sheets

Fiscal years ended December 31, 2007 and 2008

Amounts less than one million yen are omitted.

| | Millions of yen | |
|---|-------------------------|-------------------------|
| | As of December 31, 2007 | As of December 31, 2008 |
| ASSETS | | |
| I. Current assets: | | |
| Cash and deposits in banks | 110,702 | 133,906 |
| Trade notes and accounts receivable | 243,482 | 195,481 |
| Inventories | 325,173 | 318,897 |
| Deferred tax assets | 40,330 | 24,957 |
| Other | 40,499 | 49,289 |
| Less: Allowance for doubtful receivables | (7,089) | (5,514) |
| Total current assets | 753,098 | 717,018 |
| II. Fixed assets: | | |
| 1. Tangible fixed assets: | | |
| Buildings and structures | 107,940 | 98,974 |
| Machinery and transportation equipment | 119,208 | 113,603 |
| Land | 94,174 | 89,417 |
| Construction in progress | 33,212 | 28,486 |
| Other | 30,065 | 25,114 |
| Total tangible fixed assets | 384,601 | 355,596 |
| 2. Intangible fixed assets | 5,612 | 5,971 |
| 3. Investments and other assets: | | |
| Investment securities | 55,938 | 32,136 |
| Long-term loans receivable | 31,127 | 22,001 |
| Deferred tax assets | 22,435 | 25,938 |
| Other | 6,887 | 5,634 |
| Less: Allowance for doubtful receivables | (1,271) | (1,122) |
| Total investments and other assets | 115,117 | 84,587 |
| Total fixed assets | 505,331 | 446,154 |
| Total assets | 1,258,430 | 1,163,173 |

Amounts less than one million yen are omitted. () represents negative figures.

| | Millions of yen | |
|--|-------------------------|-------------------------|
| | As of December 31, 2007 | As of December 31, 2008 |
| LIABILITIES | | |
| I. Current liabilities: | | |
| Notes and accounts payable | 196,118 | 158,760 |
| Short-term loans | 148,819 | 228,336 |
| Current portion of long-term debt | 6,881 | 22,435 |
| Current portion of bonds | | 3 |
| Commercial papers | 35,000 | |
| Accrued expenses | 35,717 | 46,232 |
| Income taxes payable | 9,563 | 63 |
| Accrued bonuses | 10,636 | 9,688 |
| Accrued bonuses for Directors | 230 | |
| Accrued warranty costs | 32,116 | 27,341 |
| Other | 101,325 | 74,625 |
| Total current liabilities | 576,409 | 567,488 |
| II. Long-term liabilities: | | |
| Bonds | 3 | |
| Long-term debt | 39,051 | 98,428 |
| Deferred tax liabilities on unrealized revaluation gain on land | 12,630 | 12,630 |
| Accrued employees' retirement benefits | 34,633 | 31,381 |
| Accrued retirement benefits for Directors and Corporate Auditors | 220 | 184 |
| Accrual for product liabilities | 16,768 | 16,757 |
| Accrual for motorcycle recycling costs | 1,061 | 1,121 |
| Other | 8,430 | 6,698 |
| Total long-term liabilities | 112,799 | 167,201 |
| Total liabilities | 689,209 | 734,690 |
| NET ASSETS | | |
| I. Shareholders' equity: | | |
| 1. Common stock | 48,300 | 48,342 |
| 2. Capital surplus | 60,784 | 60,824 |
| 3. Retained earnings | 401,972 | 392,025 |
| 4. Treasury stock | (186) | (181) |
| Total shareholders' equity | 510,870 | 501,011 |
| II. Valuation and translation adjustments: | | |
| 1. Unrealized holding gain on other securities | 4,660 | 100 |
| 2. Deferred gains or losses on hedges | (253) | 1,992 |
| 3. Unrealized revaluation gain on land | 17,198 | 17,254 |
| 4. Translation adjustments | (2,251) | (125,791) |
| Total valuation and translation adjustments | 19,353 | (106,443) |
| III. Share warrants | | 30 |
| IV. Minority interests | 38,997 | 33,885 |
| Total net assets | 569,221 | 428,483 |
| Total liabilities and net assets | 1,258,430 | 1,163,173 |

(2) Consolidated Statements of Income

Fiscal years ended December 31, 2007 and 2008

Amounts less than one million yen are omitted. () represents negative figures.

| | Millions of yen | | | | | |
|--|--|-----------|-------------------|--|------------------|-------------------|
| | Fiscal year ended December 31, 2007 (January 1, 2007— December 31, 2007) | | | Fiscal year ended December 31, 2008 (January 1, 2008— December 31, 2008) | | |
| | | | % of net sales | | | % of net sales |
| I. Net sales | | 1,756,707 | 100.0 | | 1,603,881 | 100.0 |
| II. Cost of sales | | 1,280,616 | 72.9 | | 1,226,775 | 76.5 |
| Gross profit | | 476,090 | 27.1 | | 377,105 | 23.5 |
| III. Selling, general and administrative expenses | | 349,092 | 19.9 | | 328,723 | 20.5 |
| Operating income | | 126,998 | 7.2 | | 48,382 | 3.0 |
| IV. Non-operating income: | | | | | | |
| Interest income | 16,355 | | | 13,078 | | |
| Dividend income | 826 | | | 842 | | |
| Equity in earnings of affiliates | 2,669 | | | 2,358 | | |
| Foreign exchange gain | 696 | | | | | |
| Gain on revaluation of sales finance assets | 4,339 | | | 1,640 | | |
| Other | 10,150 | 35,038 | 2.0 | 11,930 | 29,850 | 1.9 |
| V. Non-operating expenses: | | | | | | |
| Interest expense | 8,520 | | | 8,129 | | |
| Early retirement benefit expenses | 606 | | | 362 | | |
| Sales finance-related expenses | 2,804 | | | 1,357 | | |
| Foreign exchange loss | | | | 4,380 | | |
| Other | 9,767 | 21,697 | 1.2 | 5,131 | 19,360 | 1.2 |
| Ordinary income | | 140,338 | 8.0 | | 58,872 | 3.7 |
| VI. Extraordinary profits: | | | | | | |
| Gain on sale of fixed assets | 1,297 | | | 828 | | |
| Gain on sale of investment securities | 1,522 | | | 0 | | |
| Other | 4 | 2,824 | 0.2 | | 828 | 0.1 |
| VII. Extraordinary losses: | | | | | | |
| Loss on disposal of fixed assets | 2,869 | | | 3,818 | | |
| Impairment loss | | | | 203 | | |
| Loss on sale of investment securities | | | | 6 | | |
| Extraordinary impairment loss on securities | | | | 16,854 | | |
| Special provision for accrual for product liabilities | 15,530 | 18,399 | 1.0 | | 20,882 | 1.3 |
| Income before income taxes and minority interests | | 124,764 | 7.1 | | 38,819 | 2.4 |
| Income taxes current | 49,176 | | | 24,853 | | |
| Income taxes deferred | (5,542) | 43,633 | 2.5 | 6,799 | 31,652 | 2.0 |
| Minority interests | | 9,908 | 0.6 | | 5,314 | 0.3 |
| Net income | | 71,222 | 4.1 | | 1,851 | 0.1 |

(3) Consolidated Statements of Changes in Net Assets

Fiscal years ended December 31, 2007 and 2008

Fiscal year ended December 31, 2007 (January 1, 2007 through December 31, 2007)

Amounts less than one million yen are omitted.

| | Millions of yen | | | | | | | | | | | |
|--|----------------------|-----------------|-------------------|----------------|----------------------------|---|---------------------------|-------------------------------------|-------------------------|---|--------------------|------------------|
| | Shareholders' equity | | | | | Valuation and translation adjustments | | | | | Minority interests | Total net assets |
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity | Unrealized holding gain on other securities | Deferred losses on hedges | Unrealized revaluation gain on land | Translation adjustments | Total valuation and translation adjustments | | |
| Balance at December 31, 2006 | 48,168 | 60,651 | 343,529 | (157) | 452,190 | 6,745 | (1,773) | 17,538 | (4,068) | 18,442 | 30,421 | 501,054 |
| Changes in items during the period | | | | | | | | | | | | |
| Issuance of new shares | 131 | 131 | | | 263 | | | | | | | 263 |
| Reversal of revaluation reserve on land | | | 340 | | 340 | | | | | | | 340 |
| Dividends from surplus | | | (11,879) | | (11,879) | | | | | | | (11,879) |
| Net income | | | 71,222 | | 71,222 | | | | | | | 71,222 |
| Increase in consolidated subsidiaries | | | 1,000 | | 1,000 | | | | | | | 1,000 |
| Decrease in consolidated subsidiaries | | | (1,239) | | (1,239) | | | | | | | (1,239) |
| Decrease in subsidiaries and affiliates accounted for by the equity method | | | (1,000) | | (1,000) | | | | | | | (1,000) |
| Acquisition of treasury stock | | | | (30) | (30) | | | | | | | (30) |
| Disposal of treasury stock | | 1 | | 1 | 2 | | | | | | | 2 |
| Net changes in items other than shareholders' equity | | | | | | (2,084) | 1,520 | (340) | 1,816 | 911 | 8,575 | 9,487 |
| Total changes in items during the period | 131 | 133 | 58,443 | (28) | 58,679 | (2,084) | 1,520 | (340) | 1,816 | 911 | 8,575 | 68,166 |
| Balance at December 31, 2007 | 48,300 | 60,784 | 401,972 | (186) | 510,870 | 4,660 | (253) | 17,198 | (2,251) | 19,353 | 38,997 | 569,221 |

Fiscal year ended December 31, 2008 (January 1, 2008 through December 31, 2008)

Amounts less than one million yen are omitted.

| | Millions of yen | | | | | | | | | | | | |
|--|----------------------|-----------------|-------------------|----------------|----------------------------|---|---------------------------|-------------------------------------|-------------------------|---|----------------|--------------------|------------------|
| | Shareholders' equity | | | | | Valuation and translation adjustments | | | | | Share warrants | Minority interests | Total net assets |
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity | Unrealized holding gain on other securities | Deferred losses on hedges | Unrealized revaluation gain on land | Translation adjustments | Total valuation and translation adjustments | | | |
| Balance at December 31, 2007 | 48,300 | 60,784 | 401,972 | (186) | 510,870 | 4,660 | (253) | 17,198 | (2,251) | 19,353 | | 38,997 | 569,221 |
| Changes in items during the period | | | | | | | | | | | | | |
| Issuance of new shares | 42 | 42 | | | 85 | | | | | | | | 85 |
| Reversal of revaluation reserve on land | | | (56) | | (56) | | | | | | | | (56) |
| Dividends from surplus | | | (11,741) | | (11,741) | | | | | | | | (11,741) |
| Net income | | | 1,851 | | 1,851 | | | | | | | | 1,851 |
| Increase in consolidated subsidiaries | | | 647 | | 647 | | | | | | | | 647 |
| Decrease in consolidated subsidiaries | | | (47) | | (47) | | | | | | | | (47) |
| Increase in subsidiaries and affiliates accounted for by the equity method | | | 160 | | 160 | | | | | | | | 160 |
| Decrease in subsidiaries and affiliates accounted for by the equity method | | | (761) | | (761) | | | | | | | | (761) |
| Acquisition of treasury stock | | | | (13) | (13) | | | | | | | | (13) |
| Disposal of treasury stock | | (3) | | 19 | 16 | | | | | | | | 16 |
| Net changes in items other than shareholders' equity | | | | | | (4,559) | 2,245 | 56 | (123,539) | (125,797) | 30 | (5,112) | (130,879) |
| Total changes in items during the period | 42 | 39 | (9,946) | 5 | (9,858) | (4,559) | 2,245 | 56 | (123,539) | (125,797) | 30 | (5,112) | (140,738) |
| Balance at December 31, 2008 | 48,342 | 60,824 | 392,025 | (181) | 501,011 | 100 | 1,992 | 17,254 | (125,791) | (106,443) | 30 | 33,885 | 428,483 |

(4) Consolidated Statements of Cash Flows

Fiscal years ended December 31, 2007 and 2008

Amounts less than one million yen are omitted.

| | Millions of yen | |
|---|---|---|
| | Fiscal year ended December 31, 2007 (January 1, 2007— December 31, 2007) | Fiscal year ended December 31, 2008 (January 1, 2008— December 31, 2008) |
| I. Cash flows from operating activities: | | |
| Income before income taxes and minority interests | 124,764 | 38,819 |
| Depreciation expenses | 54,578 | 59,606 |
| Impairment loss | | 203 |
| Extraordinary impairment loss on securities | | 16,854 |
| Amortization of negative goodwill | | (0) |
| Increase (decrease) in allowance for doubtful receivables | (460) | 632 |
| Increase (decrease) in accrued employees' retirement benefits | 236 | (1,154) |
| Increase in accrual for product liabilities | 15,527 | |
| Interest and dividend income | (17,182) | (13,921) |
| Interest expense | 8,520 | 8,129 |
| Foreign exchange loss | 16 | 46 |
| Equity in earnings of affiliates | (2,669) | (2,358) |
| Gain on sale of fixed assets | (1,297) | (828) |
| Loss on disposal of fixed assets | 2,869 | 3,818 |
| (Gain) loss on sale of investment securities | (1,522) | 5 |
| Trade notes and accounts receivable | (15,194) | (8,188) |
| Inventories | (22,399) | (75,961) |
| Notes and accounts payable | 8,689 | 2,399 |
| Other | 10,258 | 1,471 |
| Subtotal | 164,735 | 29,572 |
| Interest and dividends received | 17,633 | 15,575 |
| Interest paid | (8,381) | (7,973) |
| Income taxes paid | (51,257) | (43,621) |
| Net cash provided by (used in) operating activities | 122,730 | (6,446) |
| II. Cash flows from investing activities: | | |
| Increase in time deposits | (27,372) | (9,244) |
| Decrease in time deposits | 21,049 | 19,663 |
| Payments for purchase of fixed assets | (83,977) | (100,428) |
| Proceeds from sales of fixed assets | 11,141 | 3,082 |
| Payments for purchase of investment securities | (23,073) | (3,773) |
| Proceeds from sales of investment securities | 3 | 89 |
| Payments for additional acquisition of consolidated subsidiaries | (778) | (0) |
| Gain on sales of equity securities for consolidated subsidiaries | 2,834 | |
| Payments for long-term loans receivable | (2,904) | (3,604) |
| Proceeds from collections of long-term loans receivable | 105 | 78 |
| Other | (2,835) | (5,407) |
| Net cash used in investing activities | (105,807) | (99,543) |
| III. Cash flows from financing activities: | | |
| Increase in short-term bank loans | 34,783 | 89,409 |
| Proceeds from long-term loans payable | 1,033 | 85,180 |
| Repayment of long-term loans payable | (9,672) | (196) |
| Proceeds from capital participation from minority shareholders | | 4,357 |
| Cash dividends paid | (11,879) | (11,741) |
| Cash dividends paid to minority shareholders | (3,274) | (3,918) |
| Purchase of treasury stock | (28) | 2 |
| Increases in common stock and capital surplus | 204 | 85 |
| Net cash provided by financing activities | 11,166 | 163,179 |
| IV. Effect of exchange rate changes on cash and cash equivalents | (786) | (25,665) |
| V. Net increase in cash and cash equivalents | 27,303 | 31,523 |
| VI. Cash and cash equivalents at beginning of the period | 74,384 | 102,079 |
| VII. Increase due to inclusion of subsidiaries in consolidation | 392 | 859 |
| VIII. Decrease due to exclusion of subsidiaries in consolidation | | (98) |
| IX. Cash and cash equivalents at end of the period | 102,079 | 134,364 |

(5) Factors that could raise substantial doubt about the Company's ability to continue as a going concern

Fiscal year ended December 31, 2008 (January 1, 2008 through December 31, 2008)

None

(6) Basis of presenting consolidated financial statements

Fiscal year ended December 31, 2008 (January 1, 2008 through December 31, 2008)

Scope of consolidation

Number of consolidated subsidiaries 113

Major subsidiaries: Yamaha Motor Corporation, U.S.A.; Yamaha Motor Europe N.V.; and PT. Yamaha Indonesia Motor Manufacturing

(Number of newly added subsidiaries) 8

Precision Propeller Industries, Inc.; Yamaha Motor Research & Development Europe S.r.l.; Yamaha Motor Philippines, Inc.; LIYAM Property, Inc.; Yamaha Motor Argentina S.A.; Yamaha Motor do Brasil Servicos Financeiros Participacoes Ltda.; Yamaha Motor Corretora de Seguros Ltda.; Banco Yamaha Motor do Brasil S.A.

(Number of excluded subsidiaries) 6

P&C Service Co., Ltd.; Yamaha Motor Distribution B.V.; Yamaha Motor Finance (Europe) B.V.; Ohlins Management AB; CV DK A/S; Yamaha Motor (Shanghai) Trading Co., Ltd.

Number of non-consolidated subsidiaries 12

Total assets, net sales, net income and retained earnings of non-consolidated subsidiaries are not significant in the aggregate, in relation to the total figures for these items in the consolidated financial statements. Seven non-consolidated subsidiaries are accounted for by the equity method.

Scope of application of equity method

Number of non-consolidated subsidiaries and affiliates accounted for by the equity method 33

Major non-consolidated subsidiaries and affiliates:

Chongqing Jianshe Yamaha Motor Co., Ltd.; Zhuzhou Jianshe Yamaha Motor Co., Ltd.; Sakura Kogyo Co., Ltd.; and Industria Mexicana de Equipo Marino, S.A. de C.V.

(Number of newly added companies) 1

A.I.S. Co., Ltd.

(Number of excluded companies) 6

Yamaha Motor Research & Development Europe S.r.l.; Elm Design Europe S.r.l.; YEC Europe S.r.l.; Beldeyama A.S.; Dawood Yamaha Limited; Yamaha Motor Argentina S.A.

Five non-consolidated subsidiaries and three affiliates, which are not accounted for by the equity method, are each insignificant in the consolidated statements of income and the consolidated statements of retained earnings, and are not significant in the aggregate. Therefore, the Company's investments in these subsidiaries and affiliates are stated at cost, instead of being accounted for by the equity method.

Depreciation and amortization of assets

Tangible fixed assets

Depreciation of tangible fixed assets is computed primarily by the declining-balance method.

(Additional information)

Pursuant to an amendment to the Corporate Tax Law, the Company and its consolidated subsidiaries in Japan have applied the following accounting method for tangible fixed assets acquired on and before March 31, 2007. When such assets are depreciated to 5% of their acquisition costs under the previous method, the difference between that value (5% of the acquisition costs) and the assets' memorandum value is depreciated by the straight-line method over five years starting from the following fiscal year, and the amount is included in depreciation expenses.

Applying the new accounting method, operating income, ordinary income, and income before income taxes and minority interests for the fiscal 2008 each decreased by ¥1,320 million, compared with the figures derived using the previous method.

Intangible fixed assets

Amortization of intangible fixed assets is computed by the straight-line method.

Amortization of capitalized software for internal use is computed by the straight-line method over the software's estimated useful life (five years).

With regard to the basis of presenting consolidated financial statements, details on items other than "Scope of consolidation," "Scope of application of equity method," and "Depreciation and amortization of assets" described above have been omitted, since there have been no significant changes from the description in the Company's most recent Securities Report (submitted on March 28, 2008).

(7) Notes to Consolidated Financial Statements

Fiscal years ended December 31, 2007 and 2008

Consolidated Balance Sheets

(1) Accumulated depreciation of tangible fixed assets

| Millions of yen | |
|-------------------|-------------------|
| December 31, 2007 | December 31, 2008 |
| 502,562 | 481,615 |

(2) Pledged assets and secured liabilities

| Millions of yen | |
|---------------------|-------------------|
| December 31, 2007 | December 31, 2008 |
| Pledged assets | 28,176 |
| Secured liabilities | 19,668 |
| | 21,852 |
| | 10,919 |

(3) Contingent liabilities

| Millions of yen | |
|-------------------|-------------------|
| December 31, 2007 | December 31, 2008 |
| 553 | 501 |

(4) Discounts on trade notes receivable

| Millions of yen | |
|-------------------|-------------------|
| December 31, 2007 | December 31, 2008 |
| 3,402 | 1,709 |

(5) Pursuant to the "Law Concerning the Revaluation of Land" (No. 24, enacted on March 31, 1999), land used for the Company's business operations was revalued. The income tax effect of the difference between the book value and the revalued amount has been presented under liabilities as "Deferred tax liabilities on unrealized revaluation gain on land" and the remaining balance has been presented under net assets as "Unrealized revaluation gain on land" in the accompanying consolidated balance sheets.

1) Date of revaluation March 31, 2000

2) Method of revaluation

Under Article 2-4 of the Ordinance Implementing the Law Concerning Land Revaluation (Article 119 of the 1998 Cabinet Order, promulgated on March 31, 1998), the land price for the revaluation was determined based on the official notice prices assessed and published by the Chief Officer of the National Tax Administration, as provided by Article 16 of the Law Concerning Public Notification of Land Prices. The appropriate adjustments were made to reflect these official notice prices.

3) Fair value of the land used for business after revaluation

The fair value of the land used for business after revaluation at the end of fiscal 2008 was below its book value by ¥20,681 million.

Consolidated Statements of Income

(1) Breakdown of major selling, general and administrative expenses

| | Millions of yen | |
|---|--|--|
| | Fiscal year ended December 31, 2007 (January 1, 2007 through December 31, 2007) | Fiscal year ended December 31, 2008 (January 1, 2008 through December 31, 2008) |
| Advertising expenses | 35,006 | 33,541 |
| Sales promotion expenses | 45,924 | 32,109 |
| Transportation expenses | 41,828 | 43,485 |
| Provision for accrued warranty costs | 22,994 | 13,418 |
| Provision for allowance for doubtful receivables | 1,347 | 1,334 |
| Provision for accrued motorcycle recycling costs | 86 | 59 |
| Salaries | 81,622 | 84,598 |
| Provision for accrued bonuses | 3,980 | 3,029 |
| Provision for accrued bonuses for Directors and Corporate Auditors | 230 | |
| Provision for accrued employees' retirement benefits | 3,635 | 2,901 |
| Provision for accrued retirement benefits for Directors and Corporate Auditors | 98 | 9 |

(2) Research and development expenses included in selling, general and administrative expenses and manufacturing costs

| | Millions of yen | |
|--|--|--|
| | Fiscal year ended December 31, 2007 (January 1, 2007 through December 31, 2007) | Fiscal year ended December 31, 2008 (January 1, 2008 through December 31, 2008) |
| | 85,550 | 85,090 |

(3) Extraordinary impairment loss on securities

The amount of loss is computed based mainly on the revaluation of the listed securities' fair value.

Consolidated Statements of Changes in Net Assets

Fiscal year ended December 31, 2007 (January 1, 2007 through December 31, 2007)

1. Type and number of outstanding shares

| | Number of shares as of December 31, 2006 | Increase in the number of shares during the fiscal year under review | Decrease in the number of shares during the fiscal year under review | Number of shares as of December 31, 2007 |
|-----------------------|--|--|--|--|
| Common stock (Shares) | 286,260,321 | 197,463 | 0 | 286,457,784 |

Note: The reasons for the increase in the number of shares are as follows:

- Increase due to the conversion of convertible bonds: 72,463 shares
- Increase due to the exercise of share warrants: 125,000 shares

2. Type and number of treasury stocks

| | Number of shares as of December 31, 2006 | Increase in the number of shares during the fiscal year under review | Decrease in the number of shares during the fiscal year under review | Number of shares as of December 31, 2007 |
|-----------------------|--|--|--|--|
| Common stock (Shares) | 121,502 | 9,197 | 784 | 129,915 |

Note: The reasons for the increase or decrease in the number of shares are as follows:

- Increase due to the purchase of less-than-one-unit shares from shareholders: 8,788 shares
- Increase due to the acquisition of subsidiaries and affiliates accounted for by the equity method: 409 shares
- Decrease due to requests for additional purchase of less-than-one-unit shares by shareholders: 784 shares

3. Share warrants and own share warrants

| Classification | Description of share warrants | Type of shares to be issued by the exercise of share warrants | Number of shares issued by the exercise of share warrants | | | | Balance as of December 31, 2007 (Millions of yen) |
|-----------------------|--|---|---|--|--|-------------------|--|
| | | | December 31, 2006 | Increase during the fiscal year under review | Decrease during the fiscal year under review | December 31, 2007 | |
| Yamaha Motor Co. Ltd. | Fourth unsecured convertible bonds ^{Note 1} | Common stock | | | | | |
| | Share warrants as stock options ^{Note 2} | | | | | | |
| Total | | | | | | | |

Notes: 1. The number of shares to be issued by the exercise of share warrants has been omitted, because it is considered insignificant in the aggregate relative to the total number of shares outstanding at the end of fiscal 2007. Also, the fourth unsecured convertible bonds had no balance at the end of fiscal 2007, because they were issued in accordance with the former Commercial Code in Japan.

2. These share warrants were granted as stock options before the new Company Law took effect. Therefore, they had no balance at the end of fiscal 2007.

4. Dividends

(1) Amount of dividends paid

| Resolution | Type of share | Total amount of dividends | Dividend per share | Record date | Effective date |
|---|---------------|---------------------------|--------------------|-------------------|--------------------|
| Ordinary General Meeting of Shareholders held on March 27, 2007 | Common stock | Millions of yen 6,009 | Yen 21.00 | December 31, 2006 | March 28, 2007 |
| Board of Directors Meeting held on July 31, 2007 | Common stock | 5,869 | 20.50 | June 30, 2007 | September 10, 2007 |

(2) Dividends with an effective date during the following fiscal year, but with a record date during the fiscal year under review

| Resolution | Type of share | Total amount of dividends | Source of dividends | Dividend per share | Record date | Effective date |
|---|---------------|---------------------------|---------------------|--------------------|-------------------|----------------|
| Ordinary General Meeting of Shareholders held on March 26, 2008 | Common stock | Millions of yen 5,870 | Retained earnings | Yen 20.50 | December 31, 2007 | March 27, 2008 |

Fiscal year ended December 31, 2008 (January 1, 2008 through December 31, 2008)

1. Type and number of outstanding shares

| | Number of shares as of December 31, 2007 | Increase in the number of shares during the fiscal year under review | Decrease in the number of shares during the fiscal year under review | Number of shares as of December 31, 2008 |
|-----------------------|--|--|--|--|
| Common stock (Shares) | 286,457,784 | 50,000 | 0 | 286,507,784 |

Note: The reasons for the increase in the number of shares are as follows:

- Increase due to the exercise of share warrants: 50,000 shares

2. Type and number of treasury stocks

| | Number of shares as of December 31, 2007 | Increase in the number of shares during the fiscal year under review | Decrease in the number of shares during the fiscal year under review | Number of shares as of December 31, 2008 |
|-----------------------|--|--|--|--|
| Common stock (Shares) | 129,915 | 16,801 | 12,258 | 134,458 |

Note: The reasons for the increase or decrease in the number of shares are as follows:

- Increase due to the purchase of less-than-one-unit shares from shareholders: 8,971 shares
- Increase due to the acquisition of subsidiaries and affiliates accounted for by the equity method: 7,830 shares
- Decrease due to requests for additional purchase of less-than-one-unit shares by shareholders: 12,258 shares

3. Share warrants and own share warrants

| Classification | Description of share warrants | Type of shares to be issued by the exercise of share warrants | Number of shares issued by the exercise of share warrants | | | | Balance as of December 31, 2008 (Millions of yen) |
|-----------------------|--|---|---|--|--|-------------------|--|
| | | | December 31, 2007 | Increase during the fiscal year under review | Decrease during the fiscal year under review | December 31, 2008 | |
| Yamaha Motor Co. Ltd. | Fourth unsecured convertible bonds ^{Note 1} | Common stock | | | | | |
| | Share warrants as stock options ^{Note 2} | | | | | | 30 |
| Total | | | | | | | 30 |

Notes: 1. The number of shares to be issued by the exercise of share warrants has been omitted, because it is considered insignificant in the aggregate relative to the total number of shares outstanding at the end of fiscal 2008. Also, the fourth unsecured convertible bonds had no balance at the end of fiscal 2008, because they were issued in accordance with the former Commercial Code in Japan.

2. Among share warrants exercised as stock options, none had an exercise period that had begun at the end of fiscal 2008.

4. Dividends

(1) Amount of dividends paid

| Resolution | Type of share | Total amount of dividends | Dividend per share | Record date | Effective date |
|---|---------------|---------------------------|--------------------|-------------------|--------------------|
| Ordinary General Meeting of Shareholders held on March 26, 2008 | Common stock | Millions of yen 5,870 | Yen 20.50 | December 31, 2007 | March 27, 2008 |
| Board of Directors Meeting held on July 31, 2008 | Common stock | 5,870 | 20.50 | June 30, 2008 | September 10, 2008 |

(2) Dividends with an effective date during the following fiscal year, but with a record date during the fiscal year under review

| Resolution | Type of share | Total amount of dividends | Source of dividends | Dividend per share | Record date | Effective date |
|---|---------------|---------------------------|---------------------|--------------------|-------------------|----------------|
| Ordinary General Meeting of Shareholders to be held on March 25, 2009 | Common stock | Millions of yen 1,432 | Retained earnings | Yen 5.00 | December 31, 2008 | March 26, 2009 |

Consolidated Statements of Cash Flows

The reconciliation of “cash and cash equivalents” as of December 31, 2007 and 2008 to amounts in the various accounts appearing in the accompanying consolidated balance sheets is as follows:

| | Millions of yen | |
|---|-------------------|-------------------|
| | December 31, 2007 | December 31, 2008 |
| Cash and deposits in banks | 110,702 | 133,906 |
| Time deposits with maturity in excess of three months | (11,251) | (148) |
| Other current assets | 2,628 | 606 |
| Cash and cash equivalents | 102,079 | 134,364 |

Segment information

(1) Business segment information

Fiscal years ended December 31, 2007 and 2008

Fiscal year ended December 31, 2007 (January 1, 2007 through December 31, 2007)

Amounts less than one million yen are omitted.

| | Millions of yen | | | | | | |
|----------------------|-----------------|-----------------|----------------|----------------|-----------|--------------|--------------|
| | Motorcycles | Marine products | Power products | Other products | Total | Eliminations | Consolidated |
| Net sales: | | | | | | | |
| Outside customers | 1,056,212 | 289,867 | 265,606 | 145,021 | 1,756,707 | | 1,756,707 |
| Intersegment | | | | 128,065 | 128,065 | (128,065) | |
| Total | 1,056,212 | 289,867 | 265,606 | 273,087 | 1,884,772 | (128,065) | 1,756,707 |
| Operating expenses | 993,181 | 261,663 | 243,391 | 259,537 | 1,757,774 | (128,065) | 1,629,708 |
| Operating income | 63,030 | 28,204 | 22,214 | 13,549 | 126,998 | 0 | 126,998 |
| Assets | 746,585 | 214,953 | 185,828 | 111,063 | 1,258,430 | | 1,258,430 |
| Depreciation | 33,116 | 9,751 | 5,306 | 6,403 | 54,578 | | 54,578 |
| Capital expenditures | 55,374 | 13,449 | 6,305 | 9,659 | 84,789 | | 84,789 |

Notes:

- Business segments correspond to categories classified primarily by similarity of products and markets.
- Major products in each business segment:

| Business segment | Major products |
|------------------|---|
| Motorcycles | Motorcycles and knockdown parts for overseas production |
| Marine products | Outboard motors, personal watercraft, boats, FRP pools, fishing boats, utility boats and diesel engines |
| Power products | All-terrain vehicles, side-by-side vehicles, snowmobiles, golf cars, generators, small-sized snow throwers and multi-purpose engines |
| Other products | Surface mounters, industrial robots, automobile engines, automobile components, electro-hybrid bicycles, unmanned industrial helicopters, electrically powered wheelchairs and the intermediate parts for products in all business segments |

- All operating expenses are assigned to individual segments, and there was no operating expense that could not be assigned.
- Change in depreciation method applicable to tangible fixed assets
Effective from the fiscal year ended December 31, 2007, the Company has changed the depreciation method. As a consequence, operating expenses in fiscal 2007 increased ¥565 million in the motorcycle business, ¥231 million in the marine product business, ¥125 million in the power product business, and ¥221 million in the other products business, while operating income in each business segment decreased the same amount, compared with the figures derived using the previous method.

Fiscal year ended December 31, 2008 (January 1, 2008 through December 31, 2008)

Amounts less than one million yen are omitted.

| | Millions of yen | | | | | | |
|----------------------|-----------------|-----------------|----------------|----------------|-----------|--------------|--------------|
| | Motorcycles | Marine products | Power products | Other products | Total | Eliminations | Consolidated |
| Net sales: | | | | | | | |
| Outside customers | 1,028,809 | 238,814 | 213,259 | 122,997 | 1,603,881 | | 1,603,881 |
| Intersegment | | | | 122,131 | 122,131 | (122,131) | |
| Total | 1,028,809 | 238,814 | 213,259 | 245,128 | 1,726,012 | (122,131) | 1,603,881 |
| Operating expenses | 995,203 | 232,737 | 209,694 | 239,994 | 1,677,630 | (122,131) | 1,555,499 |
| Operating income | 33,605 | 6,077 | 3,565 | 5,134 | 48,382 | 0 | 48,382 |
| Assets | 675,159 | 209,836 | 167,038 | 111,138 | 1,163,173 | | 1,163,173 |
| Depreciation | 36,309 | 10,318 | 5,090 | 7,888 | 59,606 | | 59,606 |
| Capital expenditures | 64,517 | 12,927 | 6,702 | 10,243 | 94,391 | | 94,391 |

Notes:

1. Business segments: Classified in the same way as for the fiscal year ended December 31, 2007.
2. Major products in each business segment: The same as those listed above for the fiscal year ended December 31, 2007.
3. All operating expenses are assigned to individual segments, and there was no operating expense that could not be assigned.
4. Depreciation and amortization of assets

As described in "Basis of presenting consolidated financial statements," pursuant to an amendment to the Corporate Tax Law, the Company and its consolidated subsidiaries in Japan have applied the following accounting method for tangible fixed assets acquired on and before March 31, 2007. When such assets are depreciated to 5% of their acquisition costs under the previous method, the difference between that value (5% of the acquisition costs) and the assets' memorandum value is depreciated by the straight-line method over five years starting from the following fiscal year, and the amount is included in depreciation expenses.

Applying the new accounting method, operating expenses in fiscal 2008 increased ¥775 million in the motorcycle business, ¥103 million in the marine product business, ¥192 million in the power product business, and ¥249 million in the other products business, while operating income in each business segment decreased the same amount, compared with the figures derived using the previous method.

(2) Geographical segment information

Fiscal years ended December 31, 2007 and 2008

Fiscal year ended December 31, 2007 (January 1, 2007 through December 31, 2007)

Amounts less than one million yen are omitted.

| | Millions of yen | | | | | | | |
|--------------------|-----------------|---------------|---------|---------|-------------|-----------|--------------|--------------|
| | Japan | North America | Europe | Asia | Other areas | Total | Eliminations | Consolidated |
| Net sales: | | | | | | | | |
| Outside customers | 295,557 | 468,038 | 366,546 | 465,597 | 160,966 | 1,756,707 | | 1,756,707 |
| Intersegment | 561,156 | 31,686 | 5,284 | 61,827 | 4,729 | 664,684 | (664,684) | |
| Total | 856,714 | 499,724 | 371,831 | 527,425 | 165,695 | 2,421,391 | (664,684) | 1,756,707 |
| Operating expenses | 824,359 | 480,746 | 351,069 | 490,643 | 146,269 | 2,293,087 | (663,379) | 1,629,708 |
| Operating income | 32,355 | 18,978 | 20,761 | 36,782 | 19,426 | 128,303 | (1,305) | 126,998 |
| Assets | 616,234 | 262,404 | 225,837 | 243,159 | 131,428 | 1,479,064 | (220,633) | 1,258,430 |

Notes:

1. Geographic segments correspond to categories of geographical similarity, classified primarily by nations and regions.
2. Each segment outside Japan includes the following nations and regions:
 - (1) North America: U.S.A. and Canada
 - (2) Europe: The Netherlands, France, Italy and Spain
 - (3) Asia: Indonesia, Taiwan, Thailand, Singapore, Vietnam, China and India
 - (4) Other areas: Brazil, Australia, Colombia and Mexico
3. All operating expenses are assigned to individual segments, and there was no operating expense that could not be assigned.
4. Change in depreciation method applicable to tangible fixed assets
Effective from the fiscal year ended December 31, 2007, the Company has changed the depreciation method. As a consequence, operating expenses in Japan in fiscal 2007 increased ¥1,144 million, while operating income decreased the same amount, compared with the figures derived using the previous method.

Fiscal year ended December 31, 2008 (January 1, 2008 through December 31, 2008)

Amounts less than one million yen are omitted.

| | Millions of yen | | | | | | | |
|-------------------------|-----------------|---------------|---------|---------|-------------|-----------|--------------|--------------|
| | Japan | North America | Europe | Asia | Other areas | Total | Eliminations | Consolidated |
| Net sales: | | | | | | | | |
| Outside customers | 267,683 | 346,506 | 302,689 | 519,172 | 167,829 | 1,603,881 | | 1,603,881 |
| Intersegment | 531,722 | 36,571 | 5,137 | 65,644 | 3,364 | 642,440 | (642,440) | |
| Total | 799,405 | 383,077 | 307,827 | 584,816 | 171,194 | 2,246,321 | (642,440) | 1,603,881 |
| Operating expenses | 822,345 | 376,531 | 297,365 | 549,483 | 159,014 | 2,204,739 | (649,240) | 1,555,499 |
| Operating income (loss) | (22,939) | 6,546 | 10,461 | 35,333 | 12,180 | 41,582 | 6,799 | 48,382 |
| Assets | 649,923 | 225,972 | 171,346 | 236,688 | 108,117 | 1,392,047 | (228,874) | 1,163,173 |

Notes:

1. Geographic segments correspond to categories of geographical similarity, classified primarily by nations and regions.
2. Each segment outside Japan includes the following nations and regions:
 - (1) North America: U.S.A. and Canada
 - (2) Europe: The Netherlands, France, Italy, Spain and Russia
 - (3) Asia: Indonesia, Taiwan, Thailand, Vietnam, Singapore, China and India
 - (4) Other areas: Brazil, Australia, Colombia and Mexico
3. All operating expenses are assigned to individual segments, and there was no operating expense that could not be assigned.
4. Depreciation and amortization of assets

As described in "Basis of presenting consolidated financial statements," pursuant to an amendment to the Corporate Tax Law, the Company and its consolidated subsidiaries in Japan have applied the following accounting method for tangible fixed assets acquired on and before March 31, 2007. When such assets are depreciated to 5% of their acquisition costs under the previous method, the difference between that value (5% of the acquisition costs) and the assets' memorandum value is depreciated by the straight-line method over five years starting from the following fiscal year, and the amount is included in depreciation expenses.

Applying the new accounting method, operating expenses in Japan in fiscal 2008 increased ¥1,320 million, while operating loss increased the same amount, compared with the figures derived using the previous method.

(3) Overseas sales

Fiscal years ended December 31, 2007 and 2008

Fiscal year ended December 31, 2007 (January 1, 2007 through December 31, 2007)

Amounts less than one million yen are omitted.

| | Millions of yen | | | | |
|----------------------------------|-----------------|---------|---------|-------------|-----------|
| | North America | Europe | Asia | Other areas | Total |
| I. Overseas sales | 474,987 | 377,500 | 502,941 | 219,690 | 1,575,120 |
| II. Consolidated sales | | | | | 1,756,707 |
| III. Overseas sales to net sales | 27.0% | 21.5% | 28.6% | 12.6% | 89.7% |

Notes:

1. Overseas segments correspond to categories of geographical similarity, classified primarily by nations and regions.
2. Each segment outside Japan includes the following nations and regions:
 - (1) North America: U.S.A. and Canada
 - (2) Europe: Italy, France, Spain and Germany
 - (3) Asia: Indonesia, Taiwan, Thailand, Vietnam, China and India
 - (4) Other areas: Brazil, Australia and South Africa
3. Overseas sales consist of export sales of Yamaha Motor and its domestic consolidated subsidiaries, and sales (other than exports to Japan) of its foreign consolidated subsidiaries.

Fiscal year ended December 31, 2008 (January 1, 2008 through December 31, 2008)

Amounts less than one million yen are omitted.

| | Millions of yen | | | | |
|----------------------------------|-----------------|----------------|----------------|----------------|------------------|
| | North America | Europe | Asia | Other areas | Total |
| I. Overseas sales | 347,977 | 312,877 | 549,223 | 223,594 | 1,433,672 |
| II. Consolidated sales | | | | | 1,603,881 |
| III. Overseas sales to net sales | 21.7% | 19.5% | 34.2% | 14.0% | 89.4% |

Notes:

1. Overseas segments correspond to categories of geographical similarity, classified primarily by nations and regions.
2. Each segment outside Japan includes the following nations and regions:
 - (1) North America: U.S.A. and Canada
 - (2) Europe: Italy, France, Spain, Russia and Germany
 - (3) Asia: Indonesia, Vietnam, Thailand, China, Taiwan and India
 - (4) Other areas: Brazil, Australia and South Africa
3. Overseas sales consist of export sales of Yamaha Motor and its domestic consolidated subsidiaries, and sales (other than exports to Japan) of its foreign consolidated subsidiaries.

Marketable securities

December 31, 2007

(1) Other securities with fair value (as of December 31, 2007)

Amounts less than one million yen are omitted.

| | Type | Millions of yen | | |
|--|--|------------------|----------------|-----------------|
| | | Acquisition cost | Carrying value | Unrealized gain |
| Securities whose carrying value exceeds their acquisition cost | (1) Equity securities | 26,710 | 34,524 | 7,814 |
| | (2) Bonds: | | | |
| | 1) National and local government bonds | | | |
| | 2) Corporate bonds | | | |
| | 3) Other bonds | | | |
| | (3) Other | | | |
| | Sub-total | 26,710 | 34,524 | 7,814 |
| Securities whose acquisition cost exceeds their carrying value | (1) Equity securities | 1,136 | 1,039 | (97) |
| | (2) Bonds: | | | |
| | 1) National and local government bonds | | | |
| | 2) Corporate bonds | | | |
| | 3) Other bonds | | | |
| | (3) Other | | | |
| | Sub-total | 1,136 | 1,039 | (97) |
| Total | | 27,846 | 35,563 | 7,716 |

Note:

The Company generally posts the entire amount of impairment loss on all securities whose fair value at the end of the fiscal year is less than 50 percent of the acquisition cost. For securities whose fair value at the end of the fiscal year decreases by 30 to 50 percent from their acquisition cost, the Company posts an impairment loss when it is judged necessary, by examining the importance and recoverability of the amount in question.

(2) Other marketable securities sold during the fiscal year (January 1, 2007 through December 31, 2007)

| Millions of yen | | |
|-----------------|-------------|--------------|
| Amount sold | Total gains | Total losses |
| 2 | 0 | |

(3) Securities without fair value and carrying value (as of December 31, 2007)

| | Millions of yen |
|----------------------------|-----------------|
| | Carrying value |
| Other securities: | |
| Unlisted equity securities | 1,535 |

December 31, 2008

(1) Other securities with fair value (as of December 31, 2008)

Amounts less than one million yen are omitted.

| | Type | Millions of yen | | |
|--|--|------------------|----------------|-----------------|
| | | Acquisition cost | Carrying value | Unrealized gain |
| Securities whose carrying value exceeds their acquisition cost | (1) Equity securities | 1,391 | 2,689 | 1,298 |
| | (2) Bonds: | | | |
| | 1) National and local government bonds | | | |
| | 2) Corporate bonds | | | |
| | 3) Other bonds | | | |
| | (3) Other | | | |
| | Sub-total | 1,391 | 2,689 | 1,298 |
| Securities whose acquisition cost exceeds their carrying value | (1) Equity securities | 12,395 | 11,354 | (1,041) |
| | (2) Bonds: | | | |
| | 1) National and local government bonds | | | |
| | 2) Corporate bonds | | | |
| | 3) Other bonds | | | |
| | (3) Other | | | |
| | Sub-total | 12,395 | 11,354 | (1,041) |
| Total | | 13,787 | 14,043 | 256 |

Note:

The Company generally posts the entire amount of impairment loss on all securities whose fair value at the end of the fiscal year is less than 50 percent of the acquisition cost. For securities whose fair value at the end of the fiscal year decreases by 30 to 50 percent from their acquisition cost, the Company posts an impairment loss when it is judged necessary, by examining the importance and recoverability of the amount in question.

(2) Other marketable securities sold during the fiscal year (January 1, 2008 through December 31, 2008)

| Millions of yen | | |
|-----------------|-------------|--------------|
| Amount sold | Total gains | Total losses |
| 58 | 0 | 6 |

(3) Securities without fair value and carrying value (as of December 31, 2008)

| | Millions of yen |
|----------------------------|-----------------|
| | Carrying value |
| Other securities: | |
| Unlisted equity securities | 1,063 |

Per share information

| Fiscal year ended December 31, 2007 (January 1, 2007 through December 31, 2007) | | Fiscal year ended December 31, 2008 (January 1, 2008 through December 31, 2008) | |
|--|----------|--|-----------------|
| Yen | | Yen | |
| Net assets per share | 1,851.81 | Net assets per share | 1,377.81 |
| Net income per share basic | 248.81 | Net income per share basic | 6.47 |
| Net income per share diluted | 248.73 | Net income per share diluted | 6.47 |

Note 1. Net assets per share are calculated based on the following:

| | December 31, 2007 | December 31, 2008 |
|--|-------------------|-------------------|
| Total net assets (Millions of yen) | 569,221 | 428,483 |
| Amount excluded from total net assets (Millions of yen) | 38,997 | 33,915 |
| Share warrants | | 30 |
| Minority interests | 38,997 | 33,885 |
| Net assets attributable to common stock at the end of the period (Millions of yen) | 530,223 | 394,568 |
| Number of common stocks outstanding at the end of the period calculated under "Net assets per share" (Thousand shares) | 286,327 | 286,373 |

Note 2. Basic net income per share and diluted net income per share are calculated based on the following:

| | Fiscal year ended December 31, 2007 (January 1, 2007 through December 31, 2007) | Fiscal year ended December 31, 2008 (January 1, 2008 through December 31, 2008) |
|---|--|---|
| Net income per share basic: | | |
| Net income (Millions of yen) | 71,222 | 1,851 |
| Amount not attributable to common stockholders (Millions of yen) | | |
| Net income attributable to common stock (Millions of yen) | 71,222 | 1,851 |
| Average number of shares outstanding during the period (Thousand shares) | 286,256 | 286,347 |
| Net income per share diluted | | |
| Adjustment for net income (Millions of yen) | | |
| Increase in the number of common stocks (Thousand shares) | 85 | 3 |
| Convertible bonds | 36 | 3 |
| Share warrants | 48 | 0 |
| Dilutive securities not calculated under "Diluted net income per share" because they do not have dilutive effect: | — | Resolution of Board of Directors Meeting held on May 29, 2008: Stock options (Total number of share warrants: 755) |

Information omitted

Notes regarding items including lease transactions, related party transactions, deferred tax accounting, derivative transactions, employees' retirement benefits, stock options, and business combinations have been omitted because the effect of these items on the consolidated financial results for fiscal 2008 is deemed insignificant. No notes on special purpose companies subject to disclosure appear herein, as there are no items that apply.